

CLIFDEN GLEN MANAGEMENT (2005) LIMITED
FORMERLY CLIFDEN GLEN MANAGEMENT (2005) PLC

FINANCIAL STATEMENTS FOR THE YEAR ENDED

31 DECEMBER 2009



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CLIFDEN GLEN MANAGEMENT (2005) LIMITED

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CLIFDEN GLEN MANAGEMENT (2005) LIMITED

DIRECTORS AND OTHER INFORMATION

DIRECTORS

John Costello
Walter Hendrickx
Timothy Holland
Gerry Murphy

SECRETARY

Annette Lindsay

ACCOUNTANTS

O'Donovan Stewart & Company
The Mews
10 Pembroke Place
Dublin 2

BANKERS

Ulster Bank
Lower Baggot Street
Dublin 4

SOLICITORS

Gleeson McGrath Baldwin Solicitors
29 Anglesea Street
Dublin 2

REGISTERED OFFICE

Clifden Glen
Galway Road
Clifden
Co. Galway

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

CHAIRMAN'S LETTER

Welcome to our 2009 Annual Report and Accounts.

On behalf of myself and my fellow Board members I would like to take this opportunity to thank you all for your continued support in our endeavours to manage Clifden Glen as efficiently and cost effectively as possible on your behalf.

The Board continued in 2009 to review operations in order to minimise losses incurred in the previous year and various steps were taken to reduce overheads so that Clifden Glen was managed within the available budget and without any increase in the annual management charge to owners. These steps included the voluntary reduction and then elimination of fees by the Directors and a salary reduction by the General Manager; the restructuring of our site maintenance contract to include additional services and reduced labour costs; and the conversion of the Company from a PLC to a Limited Company, which resulted in the elimination of annual administration fees related to the requirement to carry out an annual audit and the out-sourcing of Company Secretarial/Share Registrar services, which duties are now carried out by our General Manager. As you know the Board announced at the AGM held last October that they were prepared to act in a voluntary capacity and dispense with their entitlement to Directors Fees in order to lessen the financial burden on the Company. I am very pleased therefore to report that due to this action the Company significantly reduced expenditure in 2009 and this is reflected in a loss of €1,949 for the year ended 31st December 2009 as opposed to losses of €88,968 in 2008.

I would like to remind owners that we can only continue to operate efficiently with the full support of all owners. As you are all aware we are a not-for-profit management company and we rely solely on the receipt of management charges in order to meet the ongoing expenses of running Clifden Glen. Quite simply we cannot pay our bills if you do not pay yours. We therefore urge all owners to pay their fees in a timely manner. We are most pleased that many owners are now availing of the monthly and quarterly standing order payment facilities which ensure that we receive a regular cash flow to meet expenses and also benefits owners by spreading out the cost of the annual charge over 12 monthly or 4 quarterly payments.

It is most unfortunate that we have had to pursue a number of owners with considerable management fee arrears by referring these cases to our legal advisers, Gleeson McGrath Baldwin and I can report that we were successful in recovering significant debts in 2009 and we will continue our efforts in 2010. Whilst this method of recovery is a huge drain on both our time and resources we must ensure that all owners are contributing to the management of the site and facilities at Clifden Glen. We urge owners therefore not to allow their management fees to fall in to arrears as we will seek recovery of any administrative costs relating to the recovery of outstanding fees.

It is the Board's intention to utilise recovered debts to carry out vital repairs to the road surfaces at Clifden Glen and we hope to be in a position to commence this work before summer 2010. We also aim to continue with the painting programme this spring and hope that weather will permit us to complete the external painting of the Cottages. As advised last year painting is now carried out under the terms of our site maintenance contract to lessen the financial burden on the management company. We have also carried out essential repair work to our sewerage treatment plant early this year.

Despite the national downturn in the property market I can advise that three Cottages were sold in 2009 and the sale of a Lodge was completed in early 2010. On behalf of the Board I would like to welcome those new owners, and shareholders, to Clifden Glen.

Once again I would like to assure owners that the Board will endeavour to operate Clifden Glen as cost-efficiently as possible and we are pleased that the management fee has remained at the same level since we commenced operations in 2004.

I would also like to take this opportunity to thank my fellow Board members who continue to give their time and effort, now on a voluntary basis, to work on behalf of their fellow owners. I would like to thank Eileen O'Gorman of Gleeson McGrath Baldwin, who continues to provide an invaluable service to the Company, our general manager Annette Lindsay and all the site staff who ensure that Clifden Glen continues to operate year round for the benefit of both owners and visitors alike.



Gerry Murphy
Chairman

March 2010

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

DIRECTORS' REPORT

The directors submit their report together with the audited financial statements for the year ended 31 December 2009.

PRINCIPAL ACTIVITIES AND REVIEW OF THE BUSINESS

The principal activities continue to be the provision of site management services to property owners at Clifden Glen, Clifden, Co. Galway. The company is also concerned to develop the entire Clifden Glen site to its fullest appropriate potential.

The directors are satisfied with the results for the year.

RESULTS FOR THE YEAR

The profit and loss account and balance sheet are set out on pages 10 and 11. The loss on ordinary activities before taxation amounted to €1,949 compared with a loss of €88,968 in the previous year.

DIVIDENDS

No dividend payment is ever envisaged as CGM is a not-for-profit company.

EVENTS SINCE THE YEAR END AND FUTURE DEVELOPMENTS

There have been no significant events affecting the Company since the year end and the Directors do not envisage any substantial changes to the nature of the business. The directors have taken action to ensure the company breaks even in 2010.

DIRECTORS' INTERESTS

The interests of the directors and secretary in the share capital of the company, all of which were beneficial, were as follows:

	Ordinary shares of €0.01 each	
	2009	2008
John Costello	250,000	250,000
Walter Hendrickx	500,000	500,000
Tim Holland	250,000	250,000
Gerry Murphy	4,000,000	4,000,000

No change in the above shareholdings has occurred between 31 December 2009 and the date of this report.

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

DIRECTORS' REPORT - CONTINUED

DIRECTORS

Walter Hendrickx and John Costello retire by rotation and, being eligible, offer themselves for re-election.

CORPORATE GOVERNANCE

The directors are committed to maintaining the highest standards of corporate governance. The directors have considered compliance having regard to the size of the company and have established principles of good governance as follows:

- The board meets as appropriate throughout the year and all directors have full and timely access to the information to enable them to discharge their duties.
- The directors have overall responsibility for the company's system of internal control. This system includes financial controls that enable the directors to meet their responsibilities for the integrity and accuracy of the company's accounting records.

BOOKS AND ACCOUNTING RECORDS

The directors are responsible for ensuring that proper books and accounting records, as outlined in Section 202 of the Companies Act, 1990, are kept. The directors through the use of appropriate procedures and systems and the employment of competent persons have ensured that measures are in place to secure compliance with these requirements. These books and accounting records are maintained at the company's registered office at Clifden Glen, Galway Road, Clifden, Co. Galway and at Gladree, Belmullet, Co Mayo in the office of our company secretary.

COMPANIES (AMENDMENT) ACT 1983

The directors are aware that the net assets of the company as stated in the balance sheet on page 11, are more than half of the amount of its called-up share capital.

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

DIRECTORS' REPORT - CONTINUED

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Acts 1963 to 2009. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

ON BEHALF OF THE DIRECTORS

WALTER HENDRICKX - DIRECTOR

GERRY MURPHY - CHAIRMAN

DATED:

ACCOUNTANTS REPORT TO THE MEMBERS OF

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

In accordance with the engagement later dated 1 January 2010, and in order to assist you to fulfil your duties under the Companies Acts 1963 to 2009, we have compiled the financial statements of the company which comprise the Profit and Loss Account, Balance Sheet and the related notes from the books of account and information and explanations you have given to us.

This report is made to the Company's Board of Directors, as a body, in accordance with the terms of our engagement. Our work has been undertaken so that we might compile the financial statements that we have been engaged to compile, report to the Company's Board of Directors that we have done so, and state those matters that we have agreed to state to them in this report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's Board of Directors, as a body, for our work, or for this report.

We have carried out this engagement in accordance with guidance issued by the Institute of Chartered Accountants in Ireland and have complied with the ethical guidance laid down by the Institute relating to members undertaking the compilation of financial statements.

You have acknowledged on the balance sheet for the year ended 31 December 2009 your duty to ensure that the company has kept proper books of account and to prepare financial statements that give a true and fair view under the Companies Acts 1963 to 2009. You consider that the company is exempt from the statutory requirement for an audit for the year.

We have not been instructed to carry out an audit of the financial statements. For this reason, we have not verified the accuracy or completeness of the books of account or information and explanations you have given to us and we do not, therefore, express any opinion on the financial statements.

O'Donovan Stewart & Company
Chartered Accountants
Registered Auditors
The Mews
10 Pembroke Place
Dublin 2

Date: _____

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2009

	NOTES	2009 €	2008 €
TURNOVER		189,331	215,071
		<u> </u>	<u> </u>
Administration expenses		(187,325)	(300,224)
		<u> </u>	<u> </u>
OPERATING PROFIT/(LOSS)		2,006	(85,153)
Interest payable and similar charges	3	(3,955)	(3,815)
		<u> </u>	<u> </u>
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION	4	(1,949)	(88,968)
Taxation	6	-	-
		<u> </u>	<u> </u>
LOSS FOR FINANCIAL YEAR		(1,949)	(88,968)
Balance at beginning of year		(428,930)	(339,962)
		<u> </u>	<u> </u>
BALANCE AT END OF YEAR		(430,879)	(428,930)
		<u> </u>	<u> </u>

All recognised gains and losses have been included in the profit and loss account.

WALTER HENDRICKX - DIRECTOR

GERRY MURPHY - DIRECTOR

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

BALANCE SHEET AT 31 DECEMBER 2009

ASSETS EMPLOYED	NOTES	2009 €	2008 €
FIXED ASSETS	7	563,980	587,841
CURRENT ASSETS			
Debtors	8	92,800	77,373
Cash at bank and in hand		31,113	28,546
		<u>123,913</u>	<u>105,919</u>
CREDITORS (Amounts falling due within one year)	9	(63,772)	(67,690)
		<u>60,141</u>	<u>38,229</u>
NET CURRENT ASSETS		60,141	38,229
CREDITORS (Amounts falling due after one year)	10	(125,000)	(125,000)
		<u>499,121</u>	<u>501,070</u>
		<u><u>499,121</u></u>	<u><u>501,070</u></u>
FINANCED BY			
CAPITAL AND RESERVES			
Called up share capital	12	490,000	490,000
Share Premium	13	440,000	440,000
Profit and loss account		(430,879)	(428,930)
		<u>499,121</u>	<u>501,070</u>
		<u><u>499,121</u></u>	<u><u>501,070</u></u>

WALTER HENDRICKX - DIRECTOR

GERRY MURPHY - DIRECTOR

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

CASHFLOW STATEMENT AT 31 DECEMBER 2009

	NOTES	2009 €	2008 €
NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	17	6,522	54,766
RETURNS ON INVESTMENT AND SERVICING OF FINANCE			
Interest paid and bank charges	3	(3,955)	(3,815)
TAXATION		-	-
CAPITAL EXPENDITURE			
Payments to acquire tangible fixed assets		-	(123,673)
Receipts from sale of tangible fixed assets		-	22,500
FINANCING			
Issue of share capital		-	15,000
INCREASE/(DECREASE) IN CASH BALANCE	16	<u>2,567</u>	<u>(35,222)</u>

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED

31 DECEMBER 2009

1. ACCOUNTING POLICIES

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

1.1 ACCOUNTING CONVENTION

The accounts have been prepared in accordance with accounting standards generally accepted in Ireland and Irish statute comprising the Companies Acts 1963 – 2009. Accounting standards generally accepted in Ireland in preparing the financial statements giving a true and fair view are those published by the Institute of Chartered Accountants in Ireland and issued by the Accounting Standards Board.

1.2 TURNOVER

Turnover represents net sales to customers and excludes Value Added Tax and similar taxes and derives from the provision of goods and services falling within the company's ordinary activities

1.3 TANGIBLE FIXED ASSETS AND DEPRECIATION

Fixed assets are stated at historical costs or re-valued amounts less accumulated depreciation and provisions for impairment.

The cost of an asset is made up of the purchase price of the asset plus any costs directly attributable to bringing the asset into working condition for its intended use.

Depreciation is calculated to write off the original cost of the asset or the re-valued amount less the estimated residual value over its estimated useful economic life as follows:

Buildings	50 years
Fixtures and fittings	10 years
Motor vehicles	5 years

The carrying value of tangible fixed assets is reviewed for impairment if events or changes in circumstances indicate that the carrying amount value may not be recoverable. Under Irish GAAP impairment is assessed by comparing the carrying value of the asset with its recoverable amount (the higher of net realisable value and value in use). Net realisable value is defined as the amount at which an asset could be disposed net of any direct selling costs. Value in use is defined as the present value of the future cash flows obtainable through the continued use of an asset including those expected to be realised on its eventual disposal.

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED

31 DECEMBER 2009

1.4 FOREIGN EXCHANGE AND FUNCTIONAL CURRENCY

Transactions during the year have been translated at the rate of exchange ruling at the date of the transaction. Assets and liabilities denominated in foreign currencies are translated into Euro at the rates of exchange ruling at the balance sheet date. The resulting profits or losses are dealt with in the profit and loss account.

1.5 TAXATION (CURRENT AND DEFERRED)

Current taxation represents the amount expected to be paid or recovered in respect of taxable profits for the year and is calculated using taxation rates and laws that have been enacted or substantively enacted at the balance sheet date.

Deferred taxation is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more or a right to pay less taxation in the future except as follows:

Deferred taxation assets are recognised only to the extent that it is considered more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

No provision is made for capital gains tax which might arise if revalued properties were sold unless at year end there is a binding sale agreement and no rollover relief is available for proceeds invested in replacement assets.

Deferred taxation is measured on an undiscounted basis at the taxation rates that are expected to apply in the periods in which the timing differences are reversed, based on taxation rates and laws enacted or substantively enacted at the balance sheet date.

1.6 GOING CONCERN

In forming our opinion, we have considered the adequacy of the disclosure made in the financial statements concerning the company's accumulated losses and the directors' opinion on the sustained profitability required by the company. The financial statements have been prepared on a going concern basis, the validity of which depends upon continuous financing being made available and the company achieving sustained profitability. The financial statements do not include any adjustments that would result from a failure to sustain profitability. Details of this going concern are described in note 2 to the accounts.

2. GOING CONCERN

At 31st December 2009 the company had accumulated losses of €430,879. The directors have prepared the financial statements on a going concern basis; the validity of this depends upon the company being able to trade profitably in the future. The directors have considered the future projection of the company's performance and believe that it is appropriate for the financial statements to be prepared on the going concern basis.

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED

31 DECEMBER 2009

3. INTEREST PAYABLE AND SIMILAR CHARGES	2009 €	2008 €
Bank charges	3,955	3,815
	3,955	3,815

4. (LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	2009 €	2008 €
The (loss)/profit on ordinary activities before taxation is stated after charging:-		
Depreciation	23,861	23,741
Auditors' remuneration	-	6,000
Directors remuneration	10,308	16,275
Profit on disposal of fixed assets	-	20,500

5. EMPLOYEES AND REMUNERATION

The average number of persons employed by the company, including non-executive directors, during the year was 5.

The employees costs were:-

	2009 €	2008 €
Wages and salaries	39,709	43,095
Social welfare costs	4,055	4,295
	43,764	47,390

6. TAXATION	2009 €	2008 €
Taxation charge	-	-

No charge to tax arises due to accumulated losses forward.

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED

31 DECEMBER 2009

7. FIXED ASSETS

	Motor Vehicles €	Freehold Land and Buildings €	Fixtures and Fittings €	Total €
COST				
At 1 January 2009	3,243	601,286	55,932	660,461
Additions	-	-	-	-
Disposals	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2009	3,243	601,286	55,932	660,461
	<hr/>	<hr/>	<hr/>	<hr/>
DEPRECIATION				
At 1 January 2009	1,947	37,739	32,934	72,620
Charge for year	649	12,026	11,186	23,861
Disposals	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2009	2,596	49,765	44,120	96,481
	<hr/>	<hr/>	<hr/>	<hr/>
NET BOOK VALUES				
At 31 December 2009	647	551,521	11,812	563,980
	<hr/>	<hr/>	<hr/>	<hr/>
At 1 January 2009	1,296	563,547	22,998	587,841
	<hr/>	<hr/>	<hr/>	<hr/>

8. DEBTORS

	2009 €	2008 €
Amounts falling due within one year:		
Trade Debtors	82,633	60,740
Debt (2004) assigned	5,243	7,511
Prepayments	3,469	3,125
Sundry Debtors	1,455	5,997
	<hr/>	<hr/>
	92,800	77,373
	<hr/>	<hr/>

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED

31 DECEMBER 2009

9. CREDITORS (Amounts falling due within one year)	2009 €	2008 €
Creditors and Accruals	49,440	61,457
VAT	14,332	6,233
	<u>63,772</u>	<u>67,690</u>

10. CREDITORS (Amounts falling due after one year)	2009 €	2008 €
Interest only mortgage on 44 Clifden Glen	125,000	125,000
	<u>125,000</u>	<u>125,000</u>

11. DIRECTORS INTERESTS

The interests of the directors as at 1st January 2009 and 31st December 2009 are as stated in the Directors Report on page 6.

12. CALLED UP SHARE CAPITAL	2009 €	2008 €
Authorised 52,500,000 ordinary shares of €0.01 each	525,000	525,000
Allotted, called up and fully paid 49,000,000 ordinary shares of €0.01 each	<u>490,000</u>	<u>490,000</u>

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED

31 DECEMBER 2009

13. SHARE PREMIUM

The share premium arose out of the issue of 44,000,000 ordinary shares of €0.01 each at a premium of €0.01 per share.

14. RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS	2009 €	2008 €
Shareholders' funds at the beginning of the year	501,070	575,038
Shares issued during the year	-	15,000
Loss for the financial year	(1,949)	(88,968)
	<hr/>	<hr/>
Shareholders' funds at the end of the year	499,121	501,070
	<hr/> <hr/>	<hr/> <hr/>

15. RELATED PARTY TRANSACTIONS

The directors had the following interests during the year ended 31st December 2009:

- Gerry Murphy owns 8 Lodges, Walter Hendrickx owns 1 Lodge and John Costello and Tim Holland each own a cottage.
- CGM paid a monthly facility fee of €420 for the use of the Market House, a property owned by Gerry Murphy and this facility ceased in September 2009.
- Gerry Murphy is a director and shareholder of Bruheny Telecom Ltd which, trading as Kendlebell, provided telephone answering services to CGM in 2009 amounting to €1,456 (2008: €1,413). This cost was recovered from those owners who let their properties through CGM in 2009. This telephone answering service was transferred to another company in which Gerry Murphy holds no interest in January 2010.

16. ANALYSIS OF CHANGES IN CASH AND CASH EQUIVALENT

	Balance at 01/01/2009 €	Cash movement in year €	Balance at 31/12/2009 €
Current accounts	28,546	2,567	31,113
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED

31 DECEMBER 2009

17. RECONCILIATION OF OPERATING (LOSS)/PROFIT TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2009 €	2008 €
Operating profit/(loss)	2,006	(85,153)
Depreciation of tangible fixed assets	23,861	23,741
(Increase)/Decrease in debtors	(15,426)	6,371
Increase/(Decrease)in creditors	(3,919)	130,307
Profit on disposal of fixed assets	-	(20,500)
	<u>6,522</u>	<u>54,766</u>

18. APPROVAL OF FINANCIAL STATEMENTS

The directors approved and authorised the financial statements for issue on _____ 2010.

CLIFDEN GLEN MANAGEMENT (2005) LIMITED

OPERATING STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2009

	2009	2008
	€	€
TURNOVER		
Management income	185,331	184,226
Cottages Rental income	-	10,345
Proceeds from the sale of garden sites and the reception building (in 2008)	-	20,500
Rental Administration Income	4,000	-
	189,331	215,071
Administration expenses		
Accounting / tax consultancy fees	3,000	2,170
Audit fees	-	6,000
Directors fees	10,308	16,275
Cottage 'Guaranteed' rents	-	6,806
Insurance	13,569	13,350
Legal and professional (finalising registration issue)	4,571	30,766
Light and heat	7,653	4,134
Management fee to Clifden Glen Services (CGS)	51,875	72,504
Printing, postage and stationery	3,118	2,407
Rent and rates	7,211	13,121
General repairs and maintenance	26,390	32,881
External painting of properties	-	31,000
Wages and salaries	33,456	31,115
Subscriptions	600	475
Sundry expenses	132	656
Telephone	1,430	3,486
Travel and subsistence	151	9,337
Depreciation	23,861	23,741
	2,006	(85,153)
OPERATING PROFIT/(LOSS)	2,006	(85,153)

WHAT YOUR MANAGEMENT FEES PAY FOR ...

- providing building and contents fire insurance on all 128 properties;
- external painting of properties;
- all grass cutting, weeding and general landscaping;
- refuse maintenance, collection and disposal;
- managing and staffing reception and dealing with all owner issues;
- public and employers liability insurance on the 195 acre site;
- maintenance of sewage treatment plant;
- maintenance of sewage pipe work to 128 properties;
- maintenance of water pump house and reservoir;
- maintenance of all water pipe work to 128 properties;
- all public lighting on the site;
- all road maintenance on the site;
- maintenance of the leisure areas – tennis courts (3), mini-golf and children's play area;
- managing relationships with statutory bodies;
- record keeping and audit;
- ensuring regulatory compliance in relation to water quality and sewage treatment;
- fencing, boundaries and public area painting;
- staffing to manage the activities set out above.



Estate Office

Clifden Glen, Galway Road, Clifden, Co Galway, Ireland.

Telephone: +353 (0)95 21401

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Administration Office

Annette Lindsay, General Manager
Clifden Glen Management (2005) Limited
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Telephone/Fax: +353 (0)97 82787
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Email: annette.lindsay@clifdenglen.net

Registered Office

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Estate Maintenance

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